

# Christ Episcopal Church

## ANNUAL MEETING



January 20, 2019

**Christ Episcopal Church  
Annual Parish Meeting  
January 20, 2019**

Call to order and opening prayer	Rev. Stephanie Parker
Approval of Minutes	Rev. Stephanie Parker
Welcome and Vestry Recognitions	Rev. Stephanie Parker
Election of new vestry member	Sheila Pfaender
Rector's Report	Rev. Stephanie Parker
Senior Warden's Report	Sheila Pfaender
Mountain Soul Report	Barbara Halsey
Areas of Ministry Reports (included in packet)	See Reports In Booklet
Treasurer's Report (2018 Summary)	Geoff Jones
New Treasurer (review of 2019 Approved Budget)	Sheila Pfaender
Announcement of Election Results	Sheila Pfaender
Prayer and Adjournment	Rev. Stephanie Parker

**Christ Church, Sparta, NC**  
**Annual Meeting Minutes**  
**January 21, 2018**

**Vestry Members Present:**

Sheila Pfaender, Senior Warden  
Phil Donaldson, Junior Warden  
Geoff Jones, Treasurer

Linda Williams  
Jeanne Green

**Others Present:**

The Rev. Stephanie Parker, Rector  
Parishioners

**Call to Order**

Rev. Stephanie called the meeting to order and opened with prayer.

**Approval of Minutes**

Minutes from the Annual Meeting January 15, 2017 were approved.

**Welcome and Vestry Recognition**

Rev. Stephanie Parker

Rev. Stephanie recognized members of the Vestry and expressed her gratitude to all of them. She gave gifts to exiting Vestry members Linda Williams and Jim Halsey.

**Election of New Vestry Members**

Sheila Pfaender

Senior Warden read the Church By-laws concerning Vestry elections.

*Motion:* To accept Jann Boggs and Frank Hazard as new Vestry members by acclamation. Motion passed unanimously.

**Rector's Report** (included in packet)

Rev. Stephanie Parker

Rector thanked numerous members of the leadership and other members. Her report was based on the Parish Profile description of desires for new rector and the Holy Cow Parish Report. She detailed her efforts at fulfilling the "job description" for the "new" rector and reported on everything accomplished to bring that list to fulfillment. She also detailed the challenges outlined in the Holy Cow report as well as what resources Christ Church had to overcome those challenges in the year ahead. The report detailed a history of conflict and the challenge of meeting goals. She assured the parish that they had all that was needed to overcome these challenges and relayed the trust in the parish's ability to flourish.

**Senior Warden Report** (included in packet)

Sheila Pfaender

Sheila began by referencing the ongoing transition of the still “new” rector, The Reverend Stephanie E. Parker, and commented on the vibrant style and thought-provoking messages Stephanie brings to each service. She went on to note the renewed vigor in the church with members more actively participating in worship, Bible Study, and Ministry Teams, and the challenges facing the church, e.g., needing increased exposure in the county and making greater efforts to contribute towards the mission and ministry of the church.

**Announcement of New Wardens, Treasurer, and Recorder**

Rev. Stephanie Parker

Rev. Stephanie announced that for 2018, Sheila Pfaender will serve as Senior Warden, Phil Donaldson will serve as Junior Warden, Geoff Jones will serve as Treasurer, and Bruce Smith will serve as Recorder.

**Finance Committee Report** (included in packet)

Joe Ritchie

Joe expressed his gratitude to the congregation and to the members of the Finance Committee for their help and for allowing him to serve as the new Chair. He focused mostly on the financial challenges of the previous year and the year ahead.

**Areas of Ministry Reports** (included in packet)

**Mountain Soul**

Chance Wyatt

Mountain Soul will be scheduling a planning meeting in the next few weeks to plan 2018. Everyone is welcome to join. There will be no Mountain Soul services until April.

**Treasurer’s Report** (included in packet)

Geoff Jones

Good News! Christ Church has done a great job with last year’s budget due to the generosity and focus of the parishioners. There was a decrease from the 2017 budget though it remains very close to the 2016 budget, and it can mostly be explained by an increase in payroll and a much-needed audit.

**Prayer and Adjournment**

Rev. Stephanie Parker

Respectfully reconstituted and submitted from notes,

Rev. Stephanie E. Parker

## Vestry Elections

### **Candidate(s):**

**Gary Medley**

I'm a co-owner of a local business, Jewelweed Studio, that specializes in stained glass design & creation. I also create folk art, specifically working with gourds. I'm an Alleghany County Arts Council Board Member and am actively involved in the Alleghany County writers' group. I've been a member of Christ Church since 2005, chairing the Parish Care Ministry Team in recent years, and participating on the Mountain Soul Ministry Team since its inception. I'm glad to expand my commitment to Christ Church through serving on the Vestry!

**Nomination, if any, from the floor**

## Rector's Report

Dear Friends,

As always, I must begin my report with a wealth of gratitude for so many of you. I will start with my deep thanksgiving for our Parish Administrator, Mary Lee Joines. I know we all agree that she is amazing, but as the key personnel who can greatly influence my daily work, she is a true Godsend. The quality of support and the intelligence she brings to this position has magnified a hundredfold what I am able to accomplish for you and my stress management benefits are priceless!

Next, I must share my great esteem and thanksgiving for your Senior Warden, Sheila Pfaender. She gives of herself selflessly and among the other "behind the scenes" work she does every week with no fanfare, she was instrumental in securing a grant that we might make the much-needed improvement and addition to amplifying our worship; making it easier to share with those in and out of our parish who are not able to attend regularly. Sheila has been a tremendous partner in some very demanding times over the last two years and on behalf of the entire parish I say, "Well done, good and faithful one." Sheila will continue in Leadership Ministry as our new Treasurer and I look forward to serving with her in this capacity. Sheila is also taking the lead on one of our new fundraisers that will see us participating in the US 21 Road Market. Please look for multiple opportunities to participate and support this event.

My thanksgiving continues for our out-going Treasurer, Geoff Jones. Geoff has worked very hard on making our finances clear and easily understood, and has demonstrated a deep fidelity to the on-going reporting and work with the Finance Team over these last two years.

Also, an endless outpouring of thanksgiving for your Vestry and their tireless efforts in moving Christ Church into a more vital and engaging future. The demands of leadership ministry in these ever-changing times in the Church and world requires courage, fluidity, and a fearless courage to enjoin the Spirit's urging to be a transformative entity. Your Vestry has engaged in Church Leadership development, multiple "extra" meetings and an on-going response to the needs of the parish. They are instrumental in leading us into the development of Fundraising opportunities that will allow us to grow into financial "adulthood."

A very special "shout out" goes to the indefatigable Jann Boggs who served not only as Clerk of Vestry and Stewardship chair, but was the deep force, along with Mary Lee Joines, behind the organization of our Inaugural Fall Festival. There are too many names to list of those who were instrumental before and behind the scenes for this great event. From underwriting to donations to hands-on help, I saw this parish shine! I caught a glimpse of the extraordinary energy and possibilities before us and it was absolutely marvelous.

This last year has been a transitional time for me as I continue to engage the parish through ministry development and support, pastoral care, worship, Spiritual Formation, and all other adventures and challenges as they present themselves, but I am at a point where I can transition from learning who you are into helping you fulfill your potential.

At last year's Annual Meeting, I shared my work in fulfilling the hopes you had for your new Rector as well as what was needed in response to the Holy Cow survey that the parish undertook before my arrival. I continue to work through those items and spent a great amount of time dealing with the predicted, ensuing conflict as I sought to bring you into the place of greater health and wholeness suggested by Holy Cow. The assessment was not only to say "what was" but it also suggested the course of action that would employ our strengths to deliver us from the behaviors and practices that kept us mired and prevented us from moving forward.

The report detailed Christ Church as "A Chaotic system," that though it contained a significant level of commitment, was challenged to move out of a chaotic, conflictual, sub-group loyalty and into a larger vision and a more stable system that would create a coherent vision for the whole parish." (Owl Sight, page 67, J. Russell Crabtree.) It also gave us the "notice" that when a system such as ours attempted to develop a larger vision it would "invariably meet deep resistance." And we did! The conflict has seemed overwhelming at times and threatened to derail leadership efforts, but in the end, though not without pain, and with the support of a great Vestry, the joy and movement to claim a new and inclusive vision and future has begun.

My guiding principle throughout this year, unlike any other, was my Ordination Vows. I have taken those vows as my framework, and engaged faithfully the ministry I received when I came. I did my best to honor them particularly in those times when the challenges were highest.

It has been an exciting and powerful year from my perspective. A great many joys as well as moments of heartbreak. One of the greatest times of joy is actually on-going, and that is time and time again I get to see your generosity through your pledging and giving to special fundraising. I remain committed to you and to what is necessary to fulfill the call that was issued and the vision that was decided before I came. The vision for an experienced rector that will lead you into what is next for this marvelous parish. You made a decision and a commitment that requires hard work and new learning. I am unwavering in my commitment to guide you in this journey.

This year's budget looks challenging, and it is. But it is precisely the budget that we need and it exhibits deep faith that we can, through the addition of fundraising and the journey of involvement and transformation, continue to shine as a light on the hill. This year is pivotal and will tell us the shape of the future. This is the time to be of good courage and zealous in your support, and with that, Christ Church *will* be the place where The Way of Love is the *only way!*

Faithfully,

Stephanie+

## Senior Warden Annual Report for 2018

This past year, 2018, saw Christ Church continue its journey of transformation, adapting to the clear challenge to follow the “Way of Love” established by Jesus Christ and articulated so effectively by our rector Stephanie, our Bishop José, and our Presiding Bishop Michael.

As Senior Warden, I am grateful to have been able to witness “up close” our parish’s growth in its commitment to demonstrating God’s kingdom on earth, right here, right now. Christ Church has strengthened its connectedness within and without ~ to each other and to our Alleghany County community ~ through the work of the parish and its individual members. For instance, our Outreach Team is working very thoughtfully to develop a new vision for focusing our external giving efforts toward the greatest community needs. Many of our members continue their strong, personal commitments to supporting agencies and organizations that provide essential services to needy populations in Alleghany County. We have welcomed a number of new worshippers, who have immediately stepped in as full participants in the life of our church. Our parish has undertaken the work of developing a secure financial future for Christ Church, including initiating new fundraisers to improve both our income stream and our presence in the community. There is a “spark” lighting a flame of transformative energy at Christ Church, an energy I can explain in no other way than to say it is guided by the “spark” of the Holy Spirit.

Functioning this year as Christ Church grant writer, I was pleased to work with Stephanie and the Vestry on a funding proposal to the Episcopal Church Foundation of Western North Carolina. On behalf of our team I am pleased to say that the Foundation generously awarded Christ Church a grant enabling the purchase of a sound system to facilitate worship for our parishioners and visitors. When installed, this system will amplify the voices of lay readers, provide a mobile microphone for our rector, and assure that sermons or entire worship services can be reliably recorded for publication on the church website. Christ Church is sincerely grateful to Fiscal Ministries of the Diocese of Western North Carolina and the Executive Council of the Diocese for supporting our proposal.

Despite this evidence that the transformation of Christ Church has begun in earnest, there is much yet to do. This “project” is not complete, and perhaps will never be, as growing is an on-going process needing continual nurturing. These are exciting times, so full of promise that we can work together to be all that God means for us – this little country parish – to be!

It has been my privilege to have served as Christ Church Senior Warden for two years, and I wish my successor God’s guidance and blessing in continuing to support our parish’s journey of transformation.

Submitted by:

Sheila Pfaender  
Senior Warden

## Mountain Soul Annual Report for 2018

Mountain Soul, a ministry of Christ Church, just completed another successful year. The 2018 year began in April with the bluegrass/gospel group, Jonah Riddle and the Carolina Express from Burnsville, North Carolina and ended the season with The Faithful Four, a gospel group from Greensboro, NC.

Since Mountain Soul began its ministry to Christ Church five years ago, our community and our church family have been introduced to so many wonderful, talented musicians. We brought high profile singer/songwriters such as Gretchen Peters, Eliza Gilkyson, John McCutcheon, Carrie Newcomer, Kate Campbell, etc. We also brought to the stage well-known musicians from NC like Martha Bassett, Puddingstone to locals such as Robin Cater, Dennis Shaw, etc. Our services have been led by Martha Honaker, Sarah Updike, Amy Huysman, various lay people from our parish, and finally, our present priest, Reverend Stephanie Parker. Our mission was and has continued to be an open space for ALL people in our community to engage in a worship experience grounded in Americana/Roots-Based music. We have experienced much success by bringing in multiple people to our non-traditional services while answering the call of Jesus to take our ministries beyond the church walls. Throughout the five years, we have made many adjustments to meet the needs of all. Each year brought us different formats, different musicians, and different experiences. With the 2019 season, our committee is excited to switch from monthly services to a format which will allow us to present special opportunities to the community under the title of "Mountain Soul Presents." Change is good and keeps us on our toes.

The Mountain Soul committee wishes to thank all members of the Vestry who put their confidence in our mission and funded us for five years. We also wish to thank members of our parish and community who gave their time, money, and attendance to our cause. Without the support of all, we could not have reached the level of success we achieved. Finally, we wish to thank all the worshipers who attended the services and gave such generous donations. Our last Mountain Soul brought in almost \$300 in donations. This speaks volumes for this important mission of Christ Church.

In closing, I want to personally thank every person who opened the doors, assisted the band in setting up, popped the popcorn, bought the water, made the goodies, cleaned up, brought the messages, read the prayers, sang AMEN, and supported me in a vision I had for Christ Church five years ago. May we now go forth in peace and love to see what future programs "Mountain Soul Presents" will bring our way.

Submitted by:

Barbara Halsey

## Junior Warden Annual Report for 2018

The overall condition of the Buildings and Grounds of Christ Church continue to be excellent. Hal Wilson, Bob and Roddy Dixon have continued to maintain the garden and the plants around the Building, as well as advising when and where to trim. John Brady is cutting up the fallen Oak tree for his use. A number of inquiries have also been made for the fallen wood around the grounds.

Respectfully Submitted:

Phil Donaldson  
Junior Warden

## Property Ministry Team Annual Report for 2018

Currently, there are no major repair issues identified. The driveway will need maintenance when further deterioration occurs. The Heat Exchanger for the Sanctuary has been replaced with one that uses the new ecology-friendly freon.

The Property Ministry Team is currently open to new members. Please contact Phil Donaldson if you're interested in participating on this team.

Total expenditure: **\$5,249.60** (building reserve expense)

Respectfully Submitted:

Phil Donaldson  
Junior Warden

## Finance Committee Annual Report for 2018

The following are the current members of the finance committee and are to be commended for their dedicated service to Christ Church:

Jess Williams  
Buck Hunnicutt  
Frank Hazard  
Joe Ritchie

This year proved to be a challenging one for us. We began the year with a large budgeted shortfall. The income failed to completely materialize as we continued going through some transition. Through careful monitoring of expenses and a summer fund-raising campaign, we were able to close the year with a shortfall of approximately \$72,000.00 which is very close to our forecast. We now have approximately \$96,000.00 in reserves remaining as we begin 2019.

Next year will prove equally challenging as we forecast a shortfall of approximately \$73,000.00. We will have to take steps to increase revenues such as more fundraisers of various types. Committees need to continue to study the ways they spend their money and come up with new spending criteria and methods. The vestry will have to take steps in 2019 to move money from the reserve building account and possibly sell some of the stock in the reserves to replenish the operations checking account.

Please refer to the financial statements and the treasurer's report for the actual numbers. My thanks to the members of the committee for their great support during the year and to the members of Christ Church.

Respectfully submitted,

Joe Ritchie, Chairman  
January 20, 2019

## Altar Guild Annual Report for 2018

The Guild continues to care for the service items, garments, vestments and altar, sanctuary preparations for each service of the church. Six guild members continue this tradition. The guild is asking for others to join in this spiritual activity. Two new vestments have been added to the priest's size-appropriate wardrobe. During 2019 at least one additional vestment plans to be added. Contributions are still being sought by the guild to cover the new vestments expense. The Guild has attempted to be cost conscious by using and reusing previous normal discarded items (short candles, broken chalices, altar guild cleaning linens, donating flowers, donated small purificators and other guild items). The Altar Guild works behind the scenes but is open to show any how and why we do things.

Submitted by:

Bruce Smith

## Parish Care Annual Report for 2018

The 2018 Parish Care Committee included: Gary Medley and Eleanor Plummer

The Committee's goal is to provide a level of support with food and prayers to any parishioners in need. In 2018, the committee continued support through visits and calls with Julia Ottesen, especially following her fall and surgeries, and Stella Daniel, following her recent surgery and health needs. Our committee also coordinates prayer support for any who express a need. I lead that effort by maintaining a prayer list, and encourage any who would like prayer to contact me via email or a phone call; my contact information is in the weekly *Good News & Notes*.

The Parish Care Ministry Team is in need of new members and I would encourage anyone interested in joining us to contact me.

Submitted by:

Gary Medley  
Co-Chair

## Parish Growth Ministry Team Report for 2018

The primary responsibility of this committee is to oversee our Visitors & Newcomers ministry. We have a process in place for extending a warm welcome and following up with our new worshippers. We provide Newcomer Packages.

In 2018, we held a Newcomers' dinner at the Seckel's barn. Hosting an estimate of 20 people, which included Rev. Stephanie, Martha Honaker, Jeanne Green, the Wilsons and Seckels. So, approximately 13 newcomers attended. There has been discussion of having a couple of events for the 2019 year for Newcomers. As to what direction we will be taking (dinner/lunch/brunch/picnic) hasn't been decided. Neither has the venue. Of course, this offers an opportunity for our newer church members to get to know others within the Membership.

This committee manages the church's website. We have a contract with Connected Word for the website. The website has been updated in look and content. The website is updated weekly, including schedules, pictures & most weeks, an audio version of the sermon is posted. The website provides a "members only" section requiring members to log in. There is an extensive Visitors/Newcomer section provided which is useful information for those who have an interest in finding out about Christ Church.

Here is the website address: [www.christchurchalleghany.org](http://www.christchurchalleghany.org).

The Facebook page for Christ Church has been updated with times of services and town. It has also been more active in posting, which has been engaging members and Facebook fans alike. Currently the Facebook page has 38 members. Admins for the Facebook page are Nancy Wilson, Allan Joyce and Denise Seckel. Currently posted are Church Events (services, Ladies' luncheons, Music Events, etc.) and the History of Christ Church. Information posted is currently gleaned from the weekly Good News & Notes and Episcopal Church FB sites.

Here is the Facebook page site:

[https://www.facebook.com/groups/175206049194356/?ref=group\\_header](https://www.facebook.com/groups/175206049194356/?ref=group_header)

The Parish Growth Committee is responsible for advertising. We have a weekly ad in the Alleghany News with service information, and we advertise special occasions and services. The Events that are scheduled for 2019 have been sent to Alleghany Chamber of Commerce and the Blue Ridge Business Development Center. All events will be advertised in Authentically Alleghany. This will give the Church needed Community exposure.

Bruce Smith provides website support; Denise Seckel, Nancy Wilson, Allan Joyce & Gary Medley provide Facebook support; Jeanne Green provides Newcomer Information Packet support;

- A. Help is needed in making sure newcomers are greeted and receive an information packet;
- B. Help is also needed with taking/sharing pictures and website support (information, stories etc. for website and Facebook about our current membership and their activities and accomplishments);

- C. Newcomers' Packages need to be reviewed to update information including website, emails, etc.
- D. It's important to include Christ Church's web address and Facebook address on current items that are sent to members and non-members.

Submitted by:

Denise Seckel

# Outreach Ministry Team Annual Report for 2018

## Members:

Cynthia Grant, chair

Phil Donaldson

Deb Donaldson

Ann Hazard

Gary Medley

Sheila Pfaender, Vestry Liaison

<b>Total Budget for 2018:</b>	\$16,000 Account 5040
<b>Spending for 2018:</b>	\$8,326.85
<b>Outreach Specified:</b>	Total gifts received: \$2,583.00 Account 4905
<b>Disbursements:</b>	\$4,498.30

## Recipients:

- **Solid Rock Food Closet:** This funds the Backpack Program, which provides meals at home for food insecure children during school vacations. **\$2,400**
- **Medical Assistance Program (MAPS – ministerium):** This program provides prescription drugs for those who cannot pay for emergency prescriptions. **\$3,000**
- **Ensure for Hospice patients:** This program provides Ensure for local Hospice patients, which Christ Church has taken the lead funding. **\$2,100**
- **Technology as Needed:** This year, TAN provided 50 computers for university students in Guatemala among other donations of computers home and abroad. **\$1,855**
- **Emergency Fuel Assistance:** This funded fuel for needy Alleghany residents when the fund was almost depleted the first quarter of 2018. **\$1,000**
- **Virginia Prison Ministry:** This helps support a part-time chaplain for River North Correctional Center in Independence, with a population of 1000. **\$600**
- **Empty Bowls:** Christ Church is a founding supporter of the annual Empty Bowls fundraiser. **\$1,000**
- **Special Olympics:** This supports programs for differently-abled children and adults in Alleghany County during the Polar Plunge. **\$200**
- **Children's Christmas Outreach:** This self-funded program provides Christmas for thirty-five children in Alleghany through gifts and funds raised from parishioners. **\$1,700**

**Total spent in 2018 for Outreach: \$13,855**

Also, this ministry has been evaluating our areas of contribution the past few years, current commitments, and future donations in light of local and regional needs and demographics.

Respectfully Submitted:

Cynthia Grant  
Outreach Chair

## Food & Fellowship Ministry Team Annual Report for 2018

The 2018 Food & Fellowship Team was comprised of Stella Daniel, Deb Donaldson, Cynthia Grant, Jeanne Green, Allan Joyce, Marybeth Lentz, Gary Medley and Brenda Weems. Together we worked to bring many fellowship opportunities to our family at Christ Church while enjoying each others' company, talents and culinary creations.

In addition to the many recurring functions throughout the year, 2018 brought us the Maundy Thursday Agape meal during Holy Week; a Stone Soup luncheon in May; the Harvest Festival fundraiser in October; and the beginning of a new tradition, Soup Sunday, occurring on the last Sunday of the fall and winter months.

To encourage participation from our church family with hosting our coffee hour each Sunday, we appointed one member of our team each month during 2018 to act as our contact person of the month. Our goal with this new program was to encourage volunteers to participate in our after service fellowship. Our team believes in the importance of continuing the communion that begins during adult forum, grows during morning worship and culminates with a togetherness that helps us really enjoy getting to know each other.

We are very grateful to everyone who brought food for our table to share and who worked to help us carry out our mission of togetherness through fellowship opportunities.

Through the generosity of our team members and our church family we were able to end the year under budget. We are slowly replacing the old white table linens and were able to purchase soup bowls to use in our many events.

Our team membership declined this past year and we are extending an open invitation to join us during 2019. We truly have a good time serving Christ Church in this capacity and want to share this enjoyment with others.

Respectfully submitted,

Marybeth Lentz  
Food & Fellowship

January 2019

Building on the success of the “Journey to Generosity” we had embarked on in 2017, we explored how Generosity can Transform us in 2018.

The program culminated with a Festive Meal at Nikola’s Restaurant with our inspiring Guest Speaker, Pan McCaslin, on Saturday, November 3rd and a wonderful Ingathering on Sunday, November 11th.

Using resources again from TENS (The Episcopal Network for Stewardship), invitations to the Festive Meal were designed and sent, Bulletin inserts were used, and letters were written and pledge cards designed and sent. A special Stewardship Prayer was written and used in many applications. All had a common theme and image using the logo from TENS.

Witness Talks on Sundays inspired Transformation which gave us all a variety of ways of looking at how Generosity can shape our lives. The Ingathering was indicative of our continued commitment to Christ Church. We collected and blessed our Pledge Cards as well as an overflowing bounty of pet food for Save-a-Pet, and food and personal items for the Solid Rock Food Closet.

Our results were very good and we had increases in the Number of Pledges and the Total Pledges Increased. The Lowest Pledge Amount increased considerably.

Thank you for your generosity and support of the mission and ministry of Christ Church. Your financial support empowers us to serve God and our community, and is a reflection of the Abundant Life to which Jesus calls us. We are thankful to have you as companions on our journey.

Transforming Generosity...we are transformed as our giving is transformed...as our world can be transformed...

In Abundant Life,

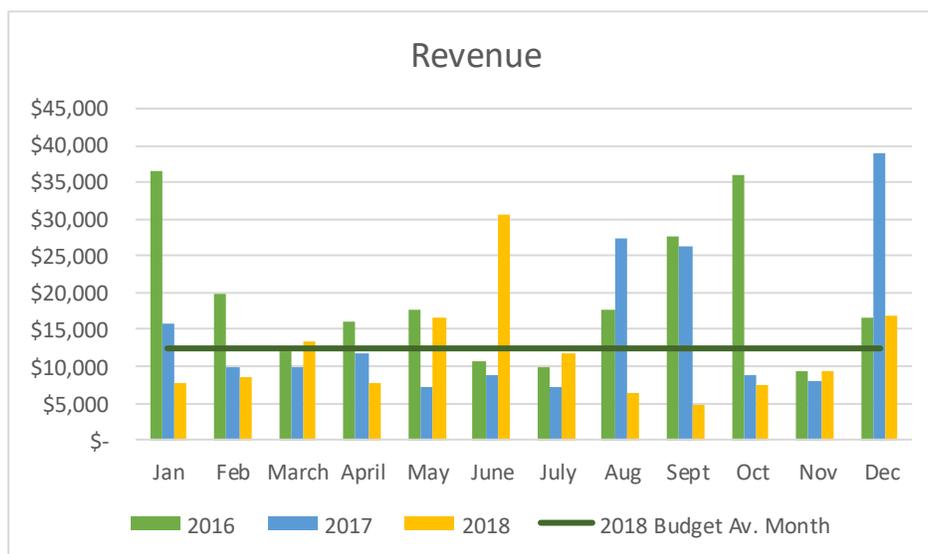
Jann Boggs  
Abundant Living Action TEAM Leader

The Reverend Stephanie E. Parker  
Rector

# Treasurer's Annual Report for 2018

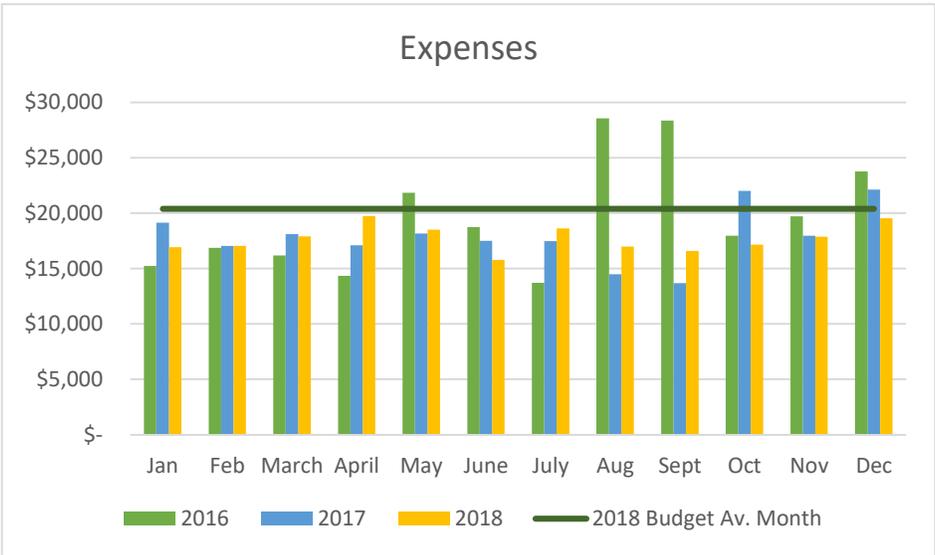
## Revenue

2018 revenue results showed total income of \$140,418 including December income of \$16,925 which was much higher than the previous month's total and in line with annual giving trends from previous years. Total 2018 results were 94% of the annual budgeted amount of \$148,988. The majority of contributions came from regular offerings and an increase in miscellaneous income over previous years comprised largely of the various fund raising activities during the year. Loose plate offerings came in well below budget by \$1,979 which contributed to the overall budget miss along with a lower than expected regular offerings during the fall months.



## Expenses

Expense results for 2018 were \$212,739 including December expenses of \$19,558, a slight increase from the previous month's total, but below the budgeted average month target of \$20,401. Total expenses for the year were 87% of the budgeted amount of \$244,807 and better than expectations. Overall, 2017 expenses exceeded revenue by \$72,321, which is below the budgeted deficit of 95,819 based on solid expense management. The end of year Balance Sheet remained strong with \$129,924 in total non-fixed assets although lower contributions during the fall months did require support from reserves to maintain operations. Despite the pressures, the year ended with \$63,338 in cash reserves and \$33,266 in investments which is better than budget and leaves the church prepared for 2019.



**Go in Peace to Love and Serve the Lord!**